Importance of The Regional Ecosystem for the Space Business

SPACE INNOVATION FORUM

200312

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General Features of Innovation Ecoystems What about Regional Ecosystems? How is Space Business special?

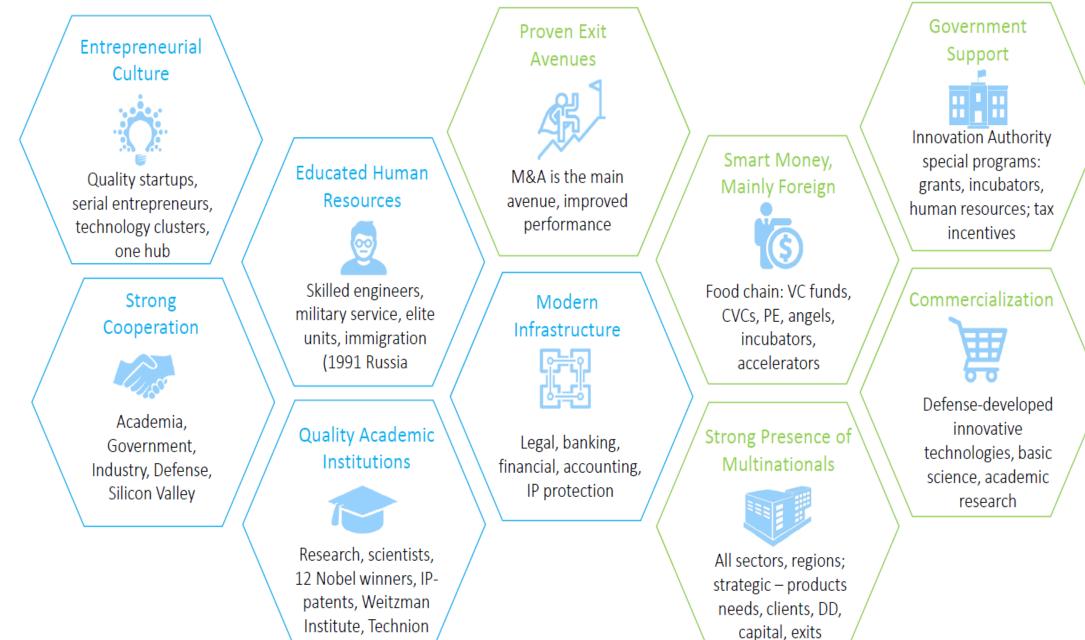




An innovation ecosystem is the evolving set of actors, activities, and artifacts, and the institutions and relations, including complementary and substitute relations, that are important for the innovative performance of an actor or a population of actors.

According to Granström and Holgersson

Israel VC Ecosystem – Critical Mass of Success Ingredients



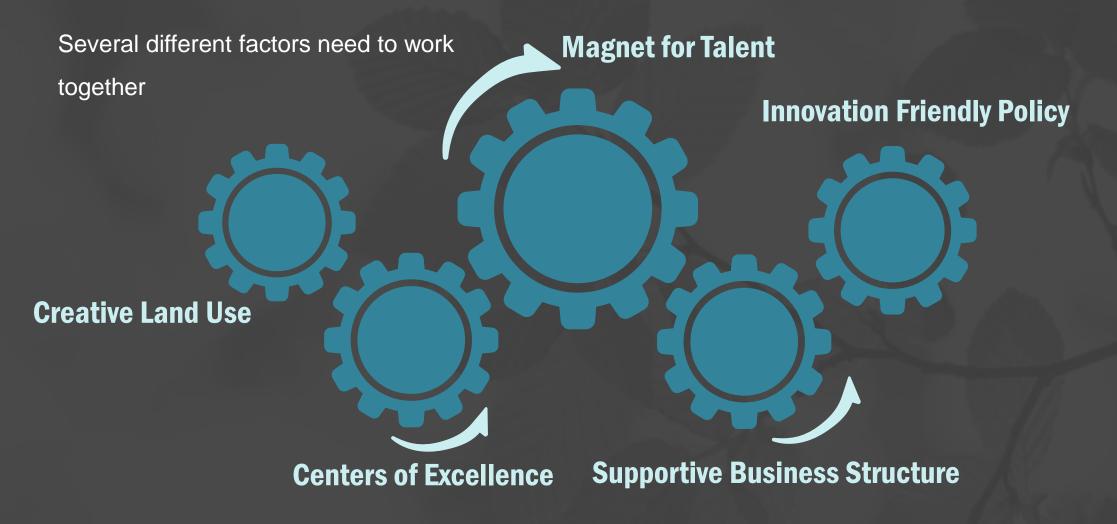


The Swedish Innovation Ecosystem



Courtesy of Kajsa Hedberg, SISP

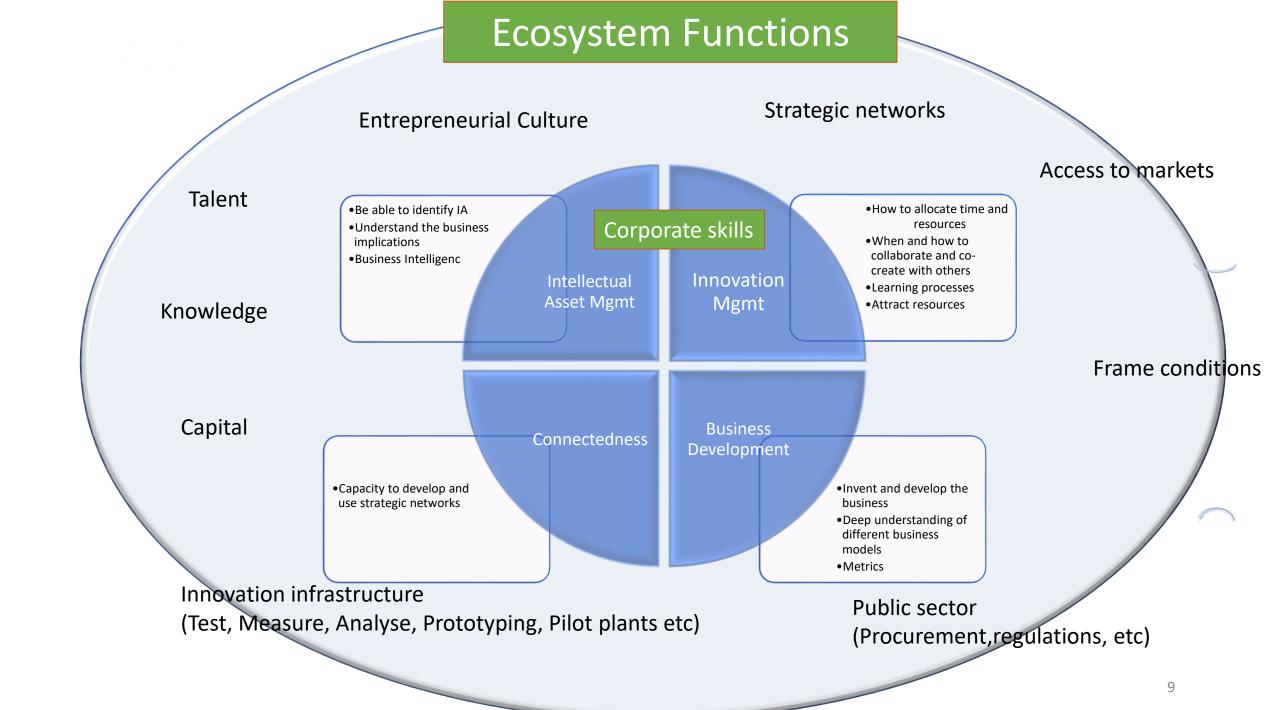
Building Blocks of an Innovation Economy



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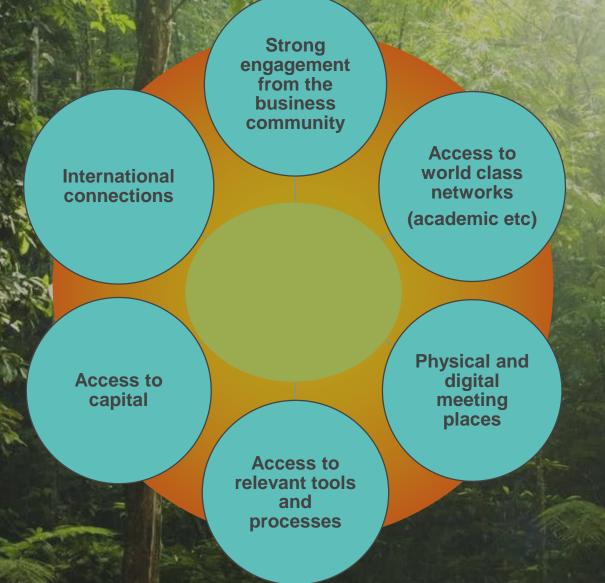
Ecosystem Functions

Corporate Skills and Capabilities





Ecosystem for Entrepreneurship and Innovation



Access to (complementary) talent Inspiring role models Experimentation paving the way for new areas and new methods Deal makers that make it happen! An open and collaborative culture that drives the demand for innovations And that is naturally forward-leaning

It's all about people!

So what about "regional ecosystems?"

Bay Area has...

- The nation's largest concentration of national labs, corporate and independent research labs, and leading research universities – such as Stanford, Berkeley, UCSF, UC Santa Clara.
- The highest concentration of innovation-related jobs in the U.S
- The largest number of top-ten ranked graduate programs in business, law, medicine and engineering in the nation
- The highest Internet penetration of any U.S. region

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More Metrics

- Silicon Valley founders start twice as many companies as those from New York City.
- Silicon Valley's job growth rate (2.1%) is higher than the US average (1.6%).
- Since 2013, Alphabet, Apple, and Facebook have grown revenues
 10x faster than the rest of the Fortune 500
- Almost two-thirds of its workforce is engaged in knowledge-related positions
- The Bay Area generates 15% of all U.S. patents—more than 3x New York! (2018)
- The share of US VC investments was 45% in 2018
- More than 50% of Silicon Valley companies have key founders born outside the US.





8,180 contiguous acres

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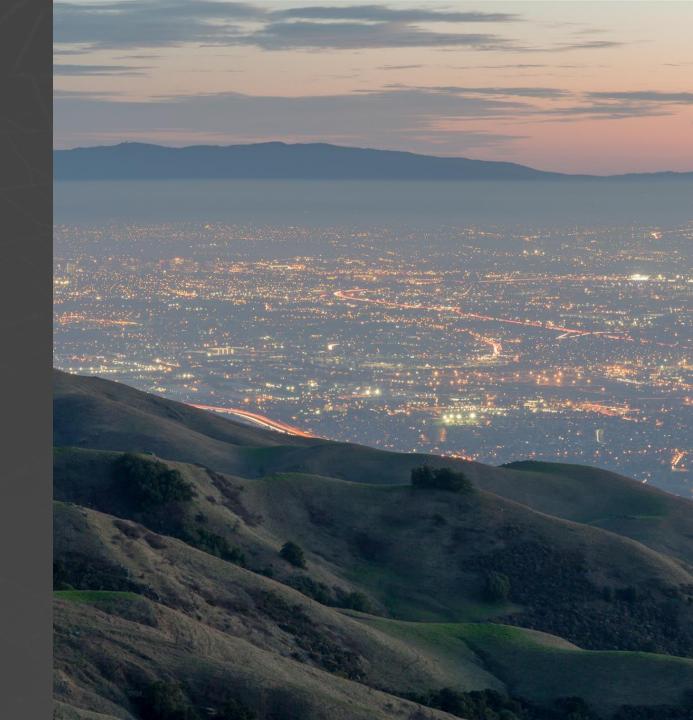
Huge Impact

Since the 1930s, Stanford alumni and faculty have created:

- 39,900 companies
- 5.4 million jobs
- \$2.7 trillion annually in revenues
- ~ the world's 10^{th} economy

And >30,000 non profits (Kiva etc)

Bill Miller and Chuck Eesley, 2012





Active Strategies to Promote Collaboration

1951 Creation of Stanford Research Park

- 700 acres
- 150 tenants: Varian, HP, VMware, IBM, Tesla, Nest,

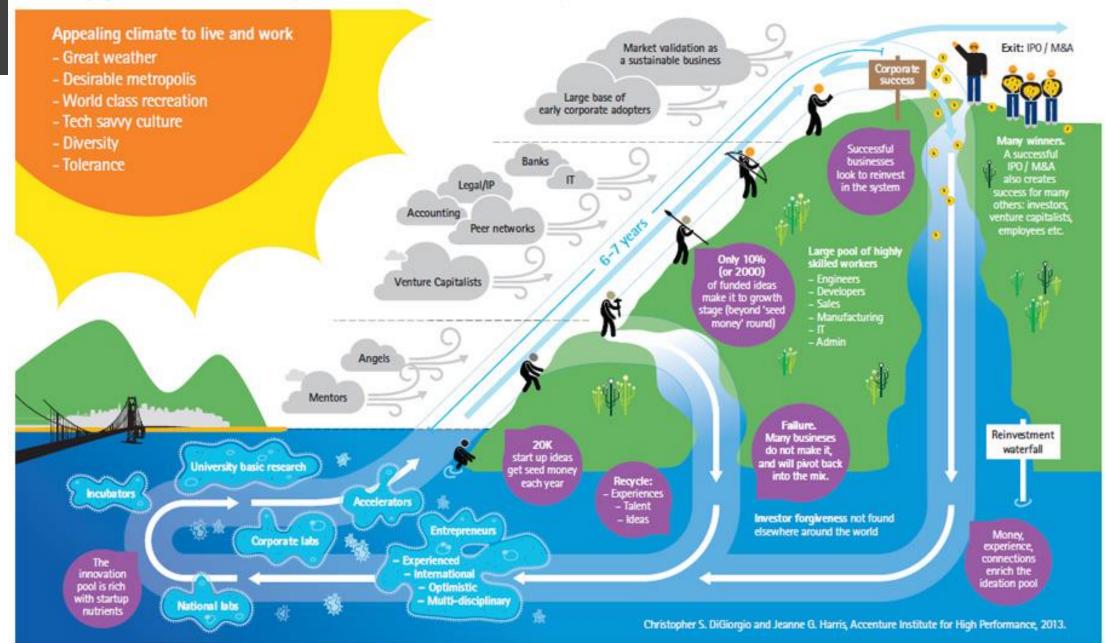
Multi-disciplinary centers w/ industry affiliate programs (50 + programs), e.g.

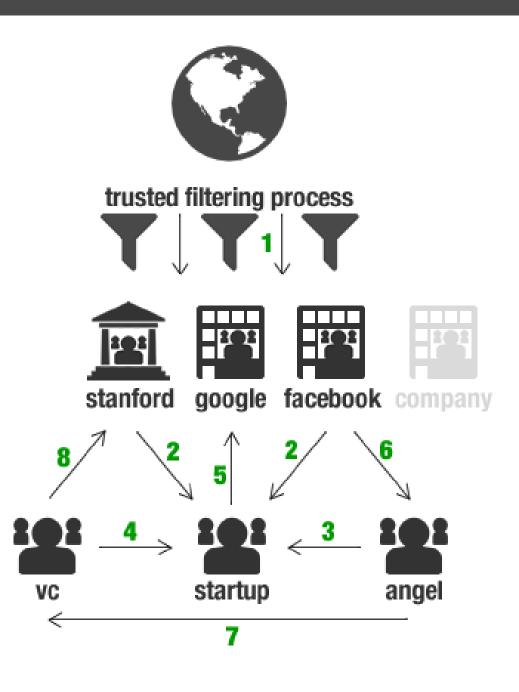
- BioX
- CARS Center for Automotive Research at Stanford



Silicon Valley Tech Innovation Ecosystem

Silicon Valley's greatest innovation - how companies evolve from ideas to successful enterprises





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So what about "regional ecosystems" (when they are not Silicon Valley)?

Many positives...even when smaller

- Convenience of geographic proximity
- Potential high level of trust -> lower transaction costs.
- Opportunity for serendipity
- Inspiration for others in the community



However...you also need

- Strong networking skills
- Emphasis on business intelligence to stay on top
- Excellent infrastructure
 - Both physical and digital communication
- A magnet for (international) attraction of talent and business
- And remember: never underestimate the importance of local/regional suppliers of tech or services.



Special Needs for Space Business?

- Highly complex systems require a large degree of collaboration
 - Opportunities mediated by Swedish Space Agency and ESA are important contributions to the ecosystem. Also EU and other international collaborations.
- Exceptional conditions require cutting edge tech and knowledge
 - Universities play an important role: LTU of course, and also all the others that are engaged in space research and related technologies.
- As space has become part of earth's infrastructure increased collaboration also with other business areas.
- Regulatory frameworks that encourage (safe) experimentation
- Often long lead times requires large and endurant funding



Both Pull and Push



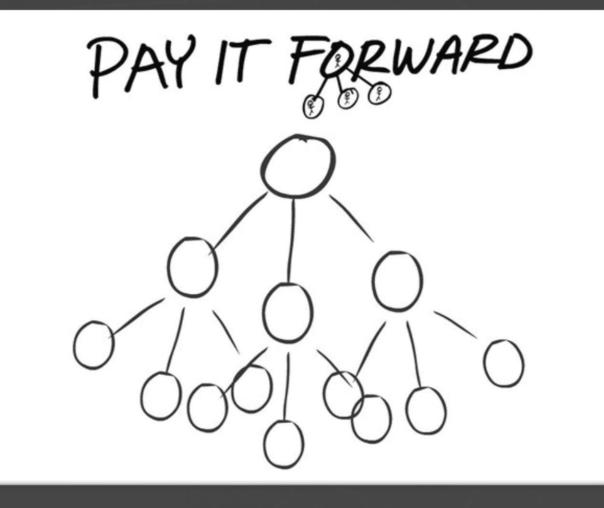




Silicon Valley is a mindset, not a location.

— Reid Hoffman —



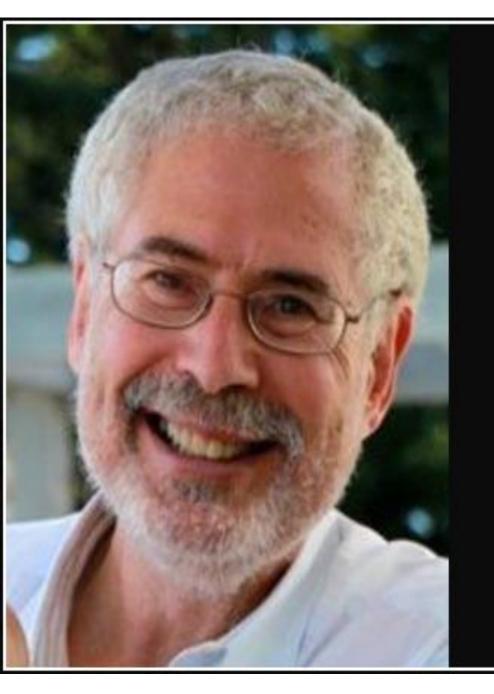






It's not the big that eats the small...





Disruption on the first day always looks like a toy...

— Steve Blank —



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77 For an ecosystem to thrive you need to contribute as much value as you take out

TIM O'REILLY



Thank you

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