

Space Cluster Region Norrbotten

- The impact of aerospace in our region today and tomorrow

RIT2021

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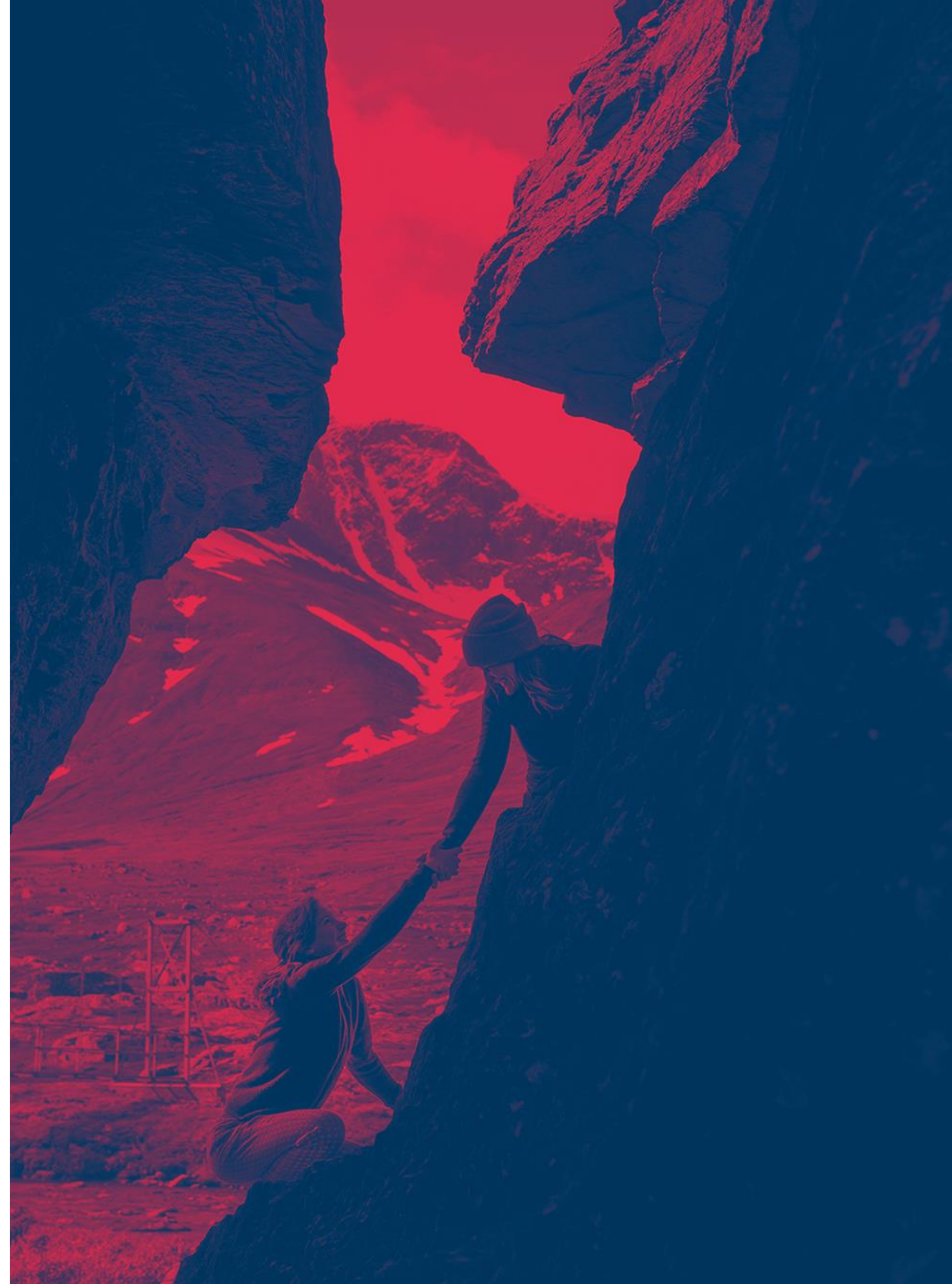
Who we are



Alexander Bergström
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AGENDA



1

**REGION
NORRBOTTEN'S
SPACE CLUSTER**

2

**HOW GLOBAL
TRENDS AFFECT
OUR CLUSTER**

3

**COMPARING OUR
CLUSTER TO
OTHERS**

4

**A GLANCE INTO THE
FUTURE - AN
EDUCATED GUESS**

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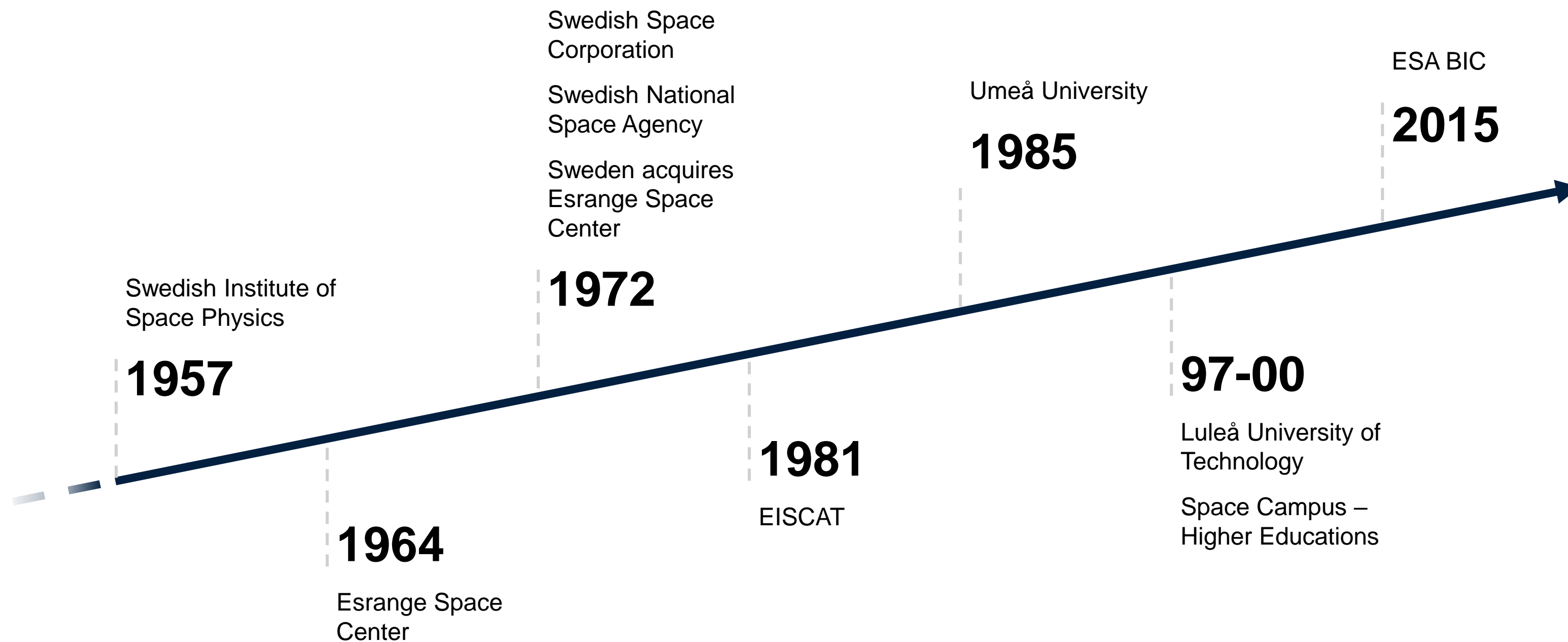
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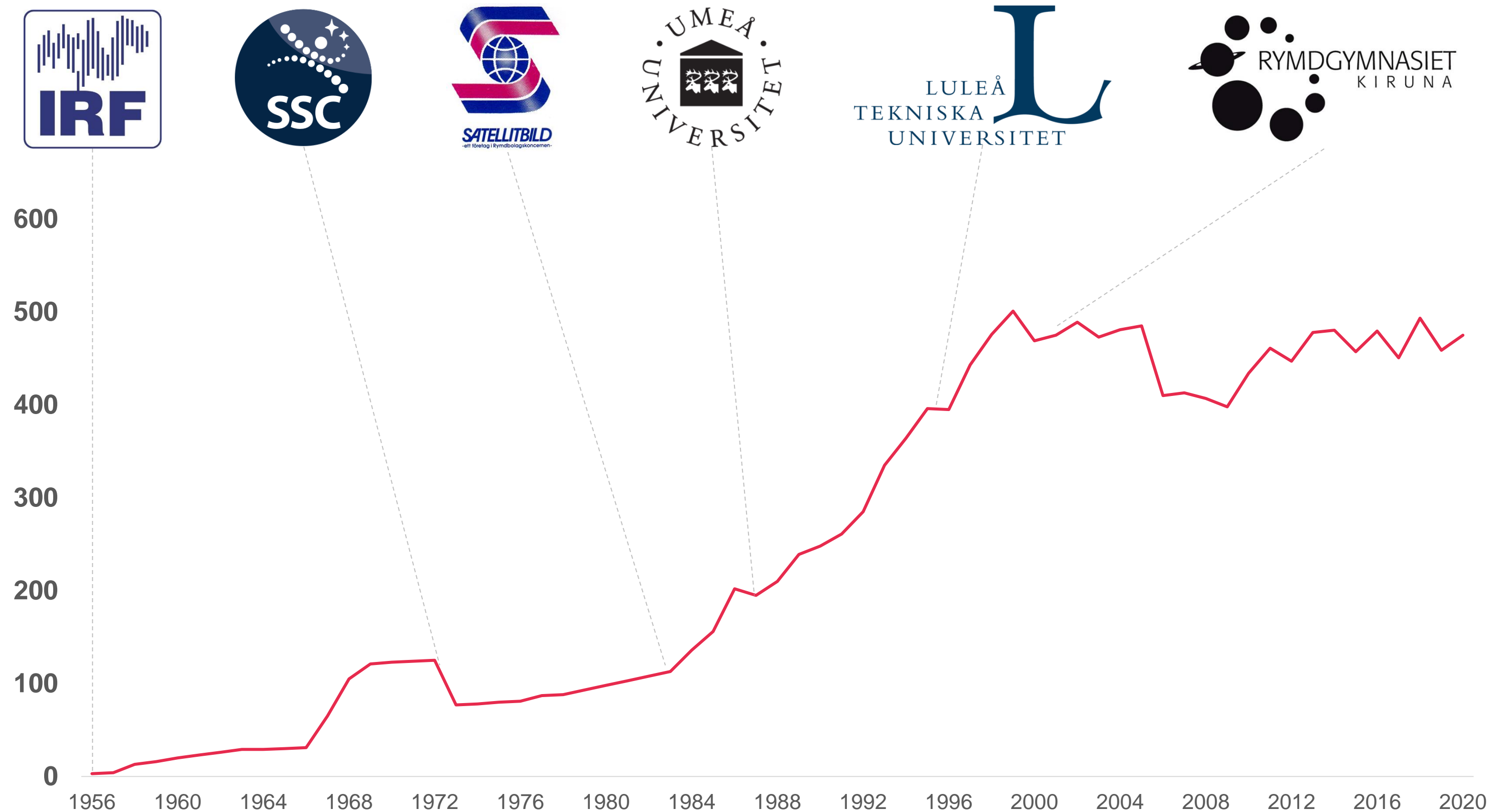
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A GLANCE INTO THE
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A brief history of Region Norrbotten's space cluster



New initiatives drives employment growth



Region Norrbotten has established and maintained key capabilities as a space cluster



Geographical location

Communication with polar satellites

The northern lights

Impact area

Low air traffic



Infrastructure

Communications

Potential to expand

Test and research infrastructure

Launch infrastructure



Ecosystem

International collaborations

Strong academic foothold

A number of active space actors

Business development and incubation

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Global trends in space

Technology development

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graph TD; A[Technology development] -.-> B[Enabling easier and cheaper access to space]; A -.-> C[Enabling more value-creating downstream applications]; A -.-> D[Enabling more space exploration and planetary missions];
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Enabling easier and cheaper access to space

Enabling more value-creating downstream applications

Enabling more space exploration and planetary missions

Trends provide our region with opportunities

Capitalizing on opportunities

INDUSTRY

SSC builds launch site and will become a launch service provider



Establishment of 2 new rocket manufacturers



Business support - *ESA BIC and SME network*



More investments in global situational awareness – *Global watch center*



ACADEMIA

IRF – planning phase for New Spacelab



LTU - *Selected European university in space*



Developing EISCAT_3D



Plans to establish more research groups at LTU



Spillover effects on society

Direct impacts

Indirect impacts

Creating higher sense of pride

Strengthening the space brand

Placing Norrbotten on the map

**The space cluster can become a
future “light house”**

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A comparison of our cluster on a national and cluster level

What can we learn from other countries?

- United Kingdom
- Luxemburg

What can we learn from other clusters?

- Harwell, UK
- HEGAN, Spain

Key initiatives for growth – National level



Ambitious targets

- Highly ambitious and specified governmental space plans and growth strategies

UK: 10% of the global space market by 2030



Cluster formation and infrastructure

- Creation of space clusters through dedicated resources
- Investments in spaceports and other infrastructure

UK: Development of new space clusters (catapults) across England, Scotland, Wales and Northern Ireland



Financial support and incentives

- Various tax breaks
- Funding and financial grants

Luxembourg: Various tax credits and financial support for R&D, new investments, IP etc.



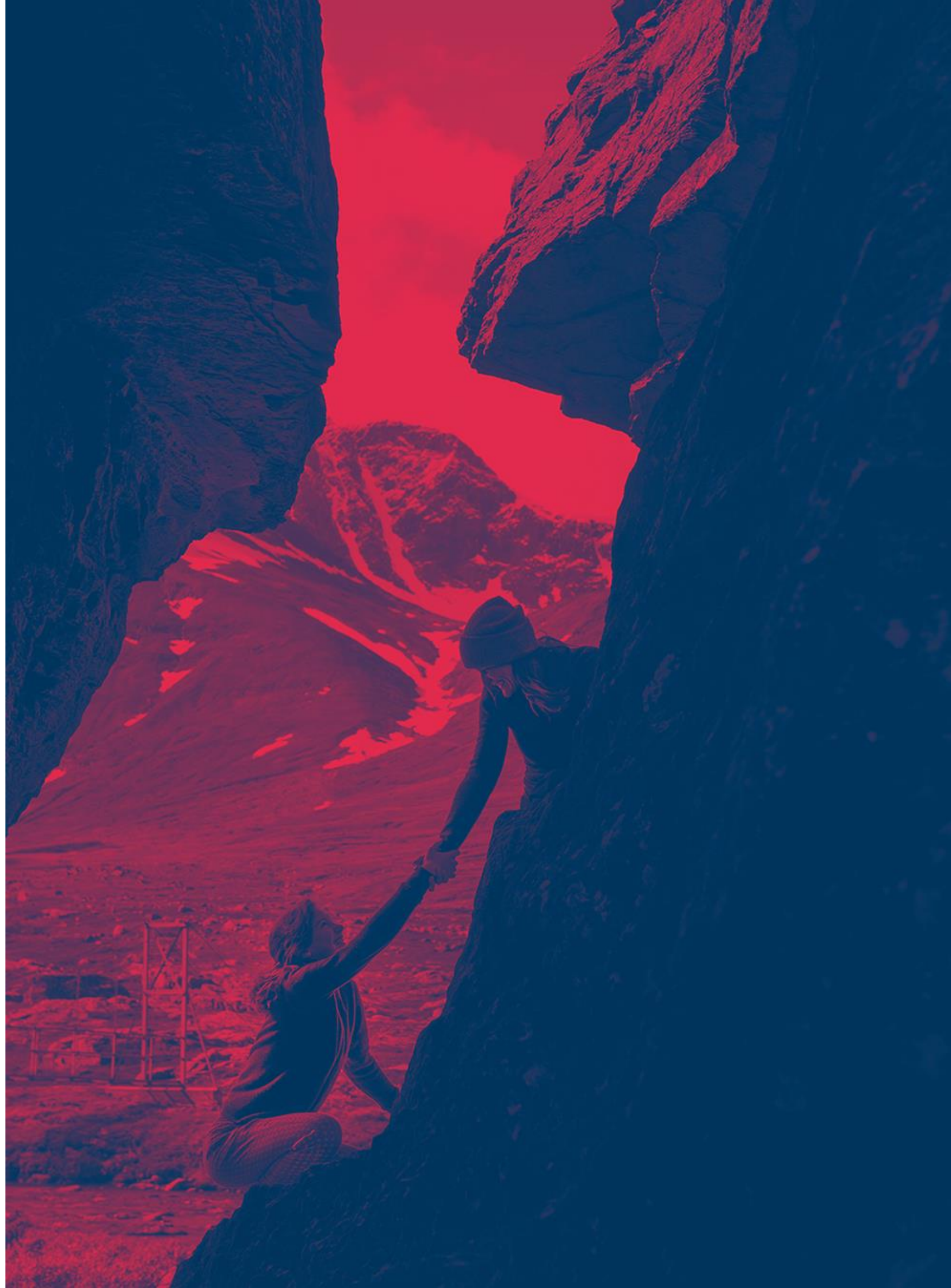
Laws, regulations and declarations

- Guiding and supporting legislation
- Quick regulatory responses to market demand

Luxembourg: Legal framework for the authorization and supervision of space activities

Key initiatives for growth – Cluster level

- ✓ Synergies through collaboration among several disciplines and actors
- ✓ Ambitious target and specified goals – *Connected to the national space strategy*
- ✓ Detailed and continuous evaluation of clusters
- ✓ Strong academic base
- ✓ Strong tech and business support



What can we learn from the comparison?

Key initiatives for growth - National level

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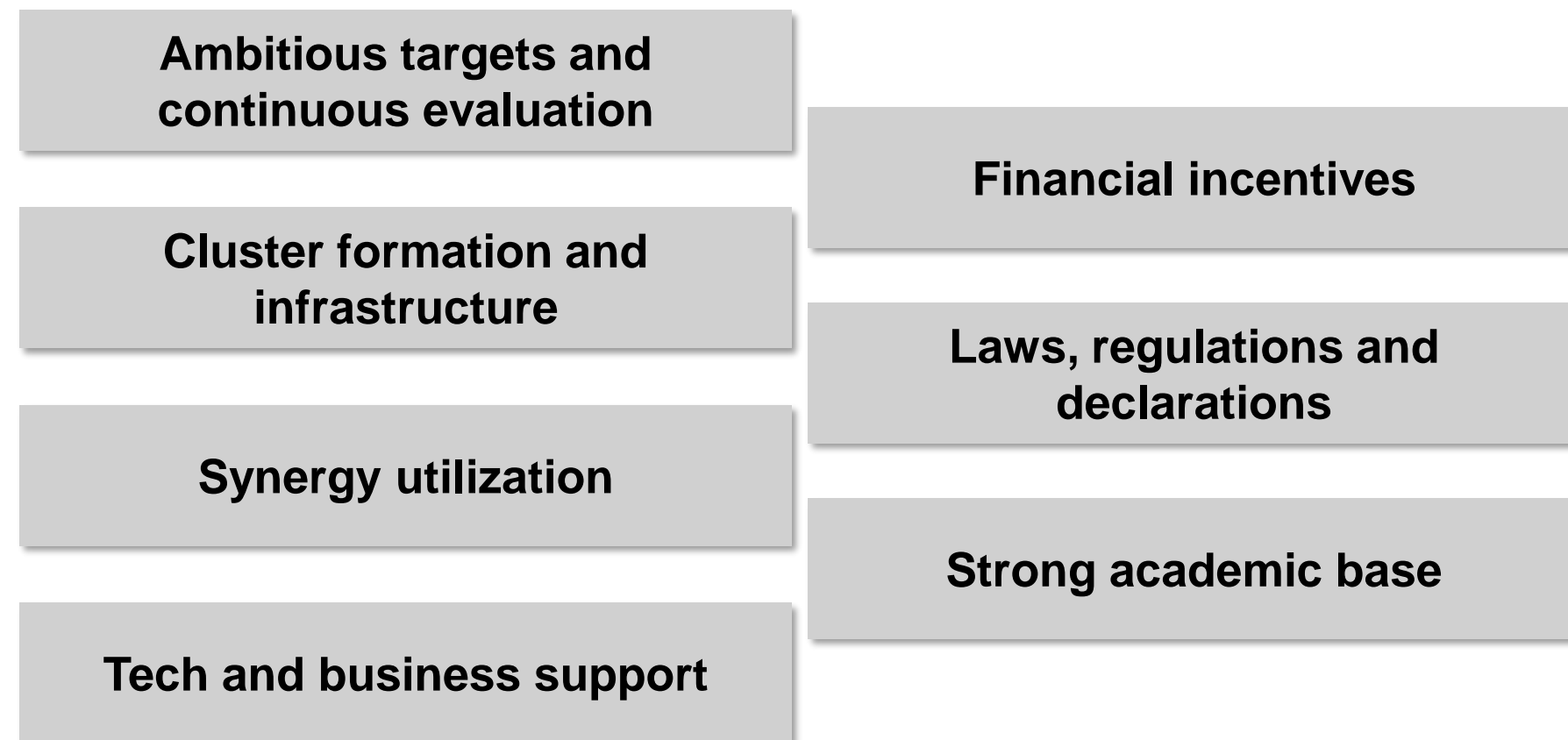
Key initiatives for growth - Cluster level

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- Strong academic base
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Initiatives at national and cluster level are required for growth

Success factors



We are performing relatively well in comparison

National level

Success factors

How we perform

Most critical to improve

Laws, regulations and declarations

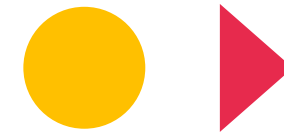


Ambitious targets and continuous evaluation



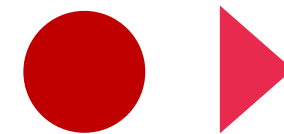
Measurable targets on government level, spread across cluster

Cluster formation and infrastructure



Create ownership of cluster through resource dedication

Financial incentives



Implement financial models that incentivizes innovation and new establishments, spinoffs, startups

Cluster level

Strong academic base



Ambitious targets and continuous evaluation



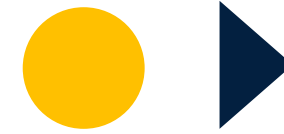
Measurable targets on cluster level with clearly divided responsibilities and continuous evaluation

Tech and business support



Expand tech and business support – Support new players who want to establish

Synergy utilization



Create a forum where actors can interact, collaborate and find synergies

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What we know

We have great prerequisites...

Region Norrbotten has established and maintained key capabilities as a space cluster

Geographical location	Infrastructure	Ecosystem
Communication with polar satellites	Close to city, airport	International collaborations
The northern lights	Potential to expand	Strong academic foothold
Impact area	Testing infrastructure	Business development and incubation
Low air traffic	Launch infrastructure	A number of active space actors

“ It used to be a question of “if” and “when”. Now it is clear that our industry will grow.

There are many ongoing initiatives...

Capitalizing on opportunities

INDUSTRY	ACADEMIA
SSC builds launch site	IRF - planning phase for New spacelab
Establishment of 2 new upstream companies	LTU - Selected European university in space
Business support - ESA BIC and SME network	EISCAT3D
More investments in space situational awareness - Global watch center	Plans to establish a 3 rd science groups at LTU

“ From our perspective, more is happening now than ever before.

If we play our cards right...

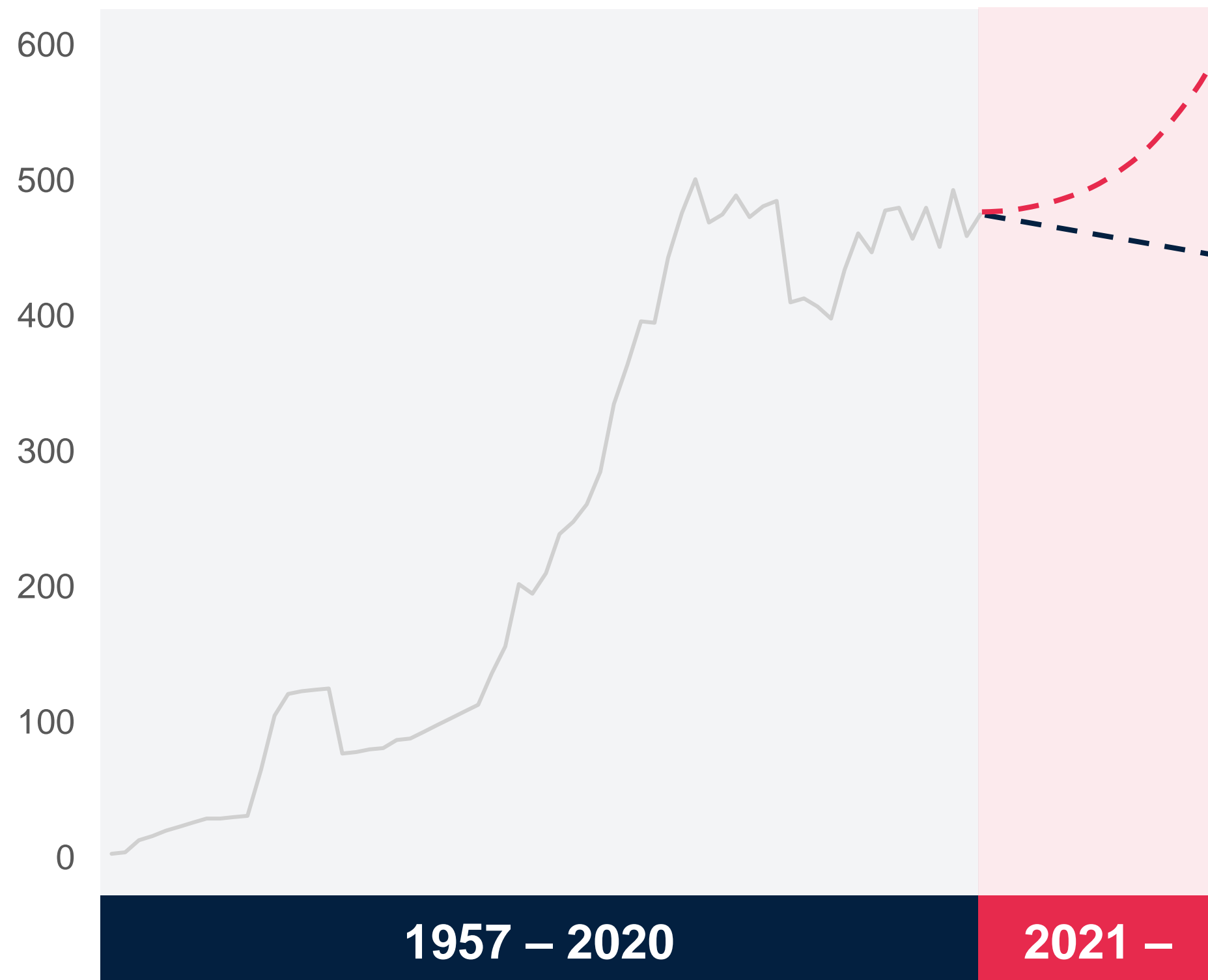
We have an advantageous position - But efforts are required to grow

	Success factors	Most critical to improve
Country level	Laws, regulations and declarations	Measurable targets on government level, spread across cluster
	Ambitious targets and continuous evaluation	Create ownership of cluster through resource dedication
	Cluster formation and infrastructure	Implement financial models that incentivizes innovation and new establishments, spinoffs, startups
Cluster level	Financial incentives	
	Strong academic base	Measurable targets on cluster level with clearly divided responsibilities and continuous evaluation
	Ambitious targets and continuous evaluation	Expand tech and business support - local presence in Kiruna
	Tech and business support	Create a forum where actors can interact, collaborate and find synergies
	Synergy utilization	

“ From a Norrbotten perspective, space could be a much larger field. With the right plan, it could be 10 times as big in 15 years.

Future growth is dependent on actions

Full Time Employees



13 NEW STARTUPS

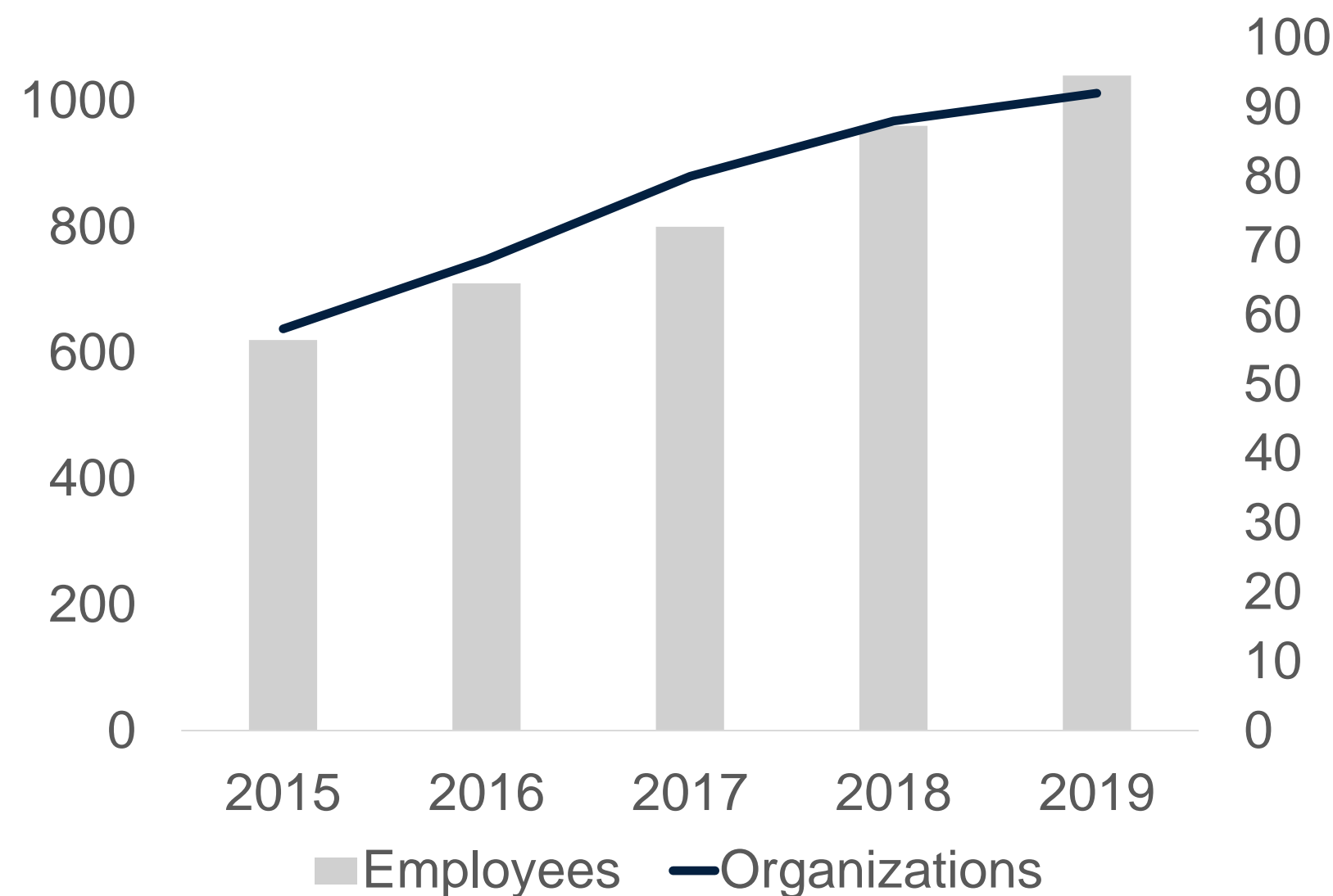
- N66
- ACTAS Space
- Sky Alert
- REMOS
- Widefind
- Arctic Space Technologies
- HIPOR
- Fieldrobotics
- Porkchop
- Centropy
- PASQ
- SOL-IONICS
- Gemometrics AB

2 NEW MIDCAP

isaraerospace
technologies

RFA
Rocket Factory

Growth in other clusters - Indicates possibilities



Expecting a strong growth in the coming 10-15 years

50-70 actors

Mainly startups, some midcaps and possibly tier 1 players

800-1000 employees

Mainly gained through in-organic growth

Governmental investment

Commercial investment

Thank you

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