

ESA

COMMERCIALISATION

Join the business journey

Space Innovation Forum Kiruna, 13/10/2022

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Head of Commercialisation Dept



ANEW SPACE AGE

€78.2 billion

global institutional space investment worldwide in 2021 +4% since 2020

1,819

satellites put into orbit in 2021

4 x more than in 2019 (457) €13 billion

global private space investment in 2021 +95% since 2020

95%

of smallsats (<500kg)

Source | Euroconsult, 2022

ONE ROCKET Cesa

LAUNCH ALMOST EVERY TWO DAYS

145 launches in 2021 +27% from 2020





NEW SPACE



BUTTHIS ISMIT



ONLY HAPPENING

THE NEW

AGE

€11.9







+14%

Private investment in European space startups continues to grow in 2021

of European upstream revenues in 2021

Source | Euroconsult, 2022







ODAWESTART BUILDINGTHE THE EUROPEAN USINESS JOURNEY



SPEED UP TIME TO MARKET CUSTOMER-ORIENTED: GOOD ENOUGH VS BEST IN CLASS NEW APPROACH TO
PROJECT MANAGEMENT
AND RISK
ACCEPTANCE

ESAAND NEW SPACE

For ESA, there are no "New Space companies", but a New Space approach which can be observed from large well-established companies to small newcomer entities. This approach implies a business mindset based on private investments leveraging on speed, customer focus and new risk acceptance culture.



SPEED

OUR AMBITION

TO MAKE EUROPE A SPACE COMMERCIALISATION HUB

TO LAUNCH AND GROW GLOBAL SPACE COMPANIES THAT MAKE SENSE FOR OUR FUTURE

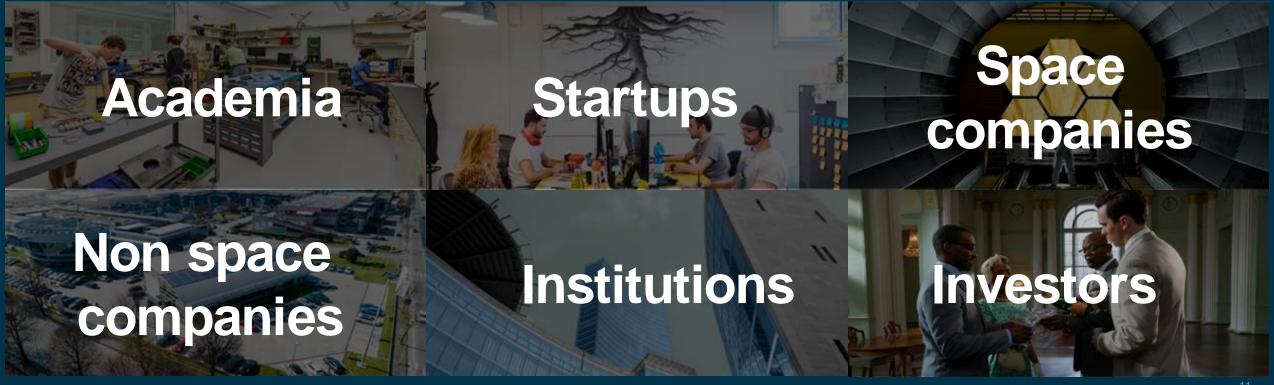
CAPITAL

TALENT



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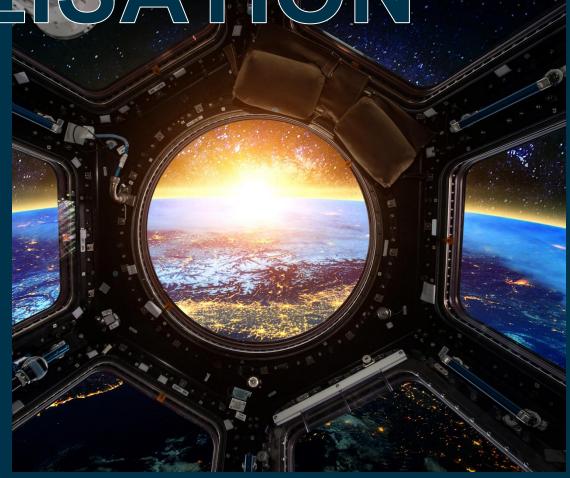
THE ARENAS WE WILLPLAYIN



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COMMERCIALISATION GATEWAY





Easy access for newcomers One stop shop Raising awareness on space opportunities







SME Information and support Helpdesk dedicated to SMEs Training, Networking and Matchmaking

TECHNOLOGY

FRANSEER





Supporting the integration of space in your business and your business in space
Technology scouting

Brokering introductions to potential clients

Business support to develop successful business cases

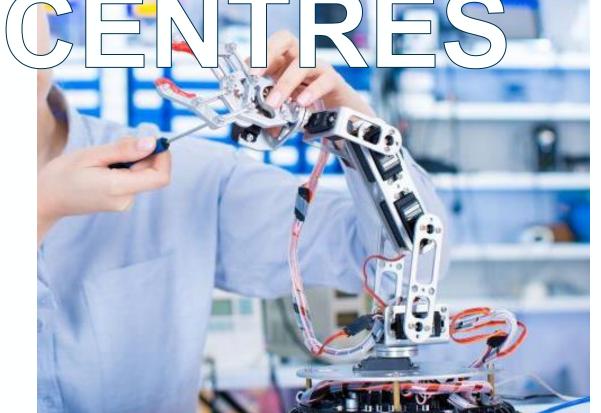
Technical feasibility and market analysis

Funding for innovative projects

Broker Portugal

BUSINESS

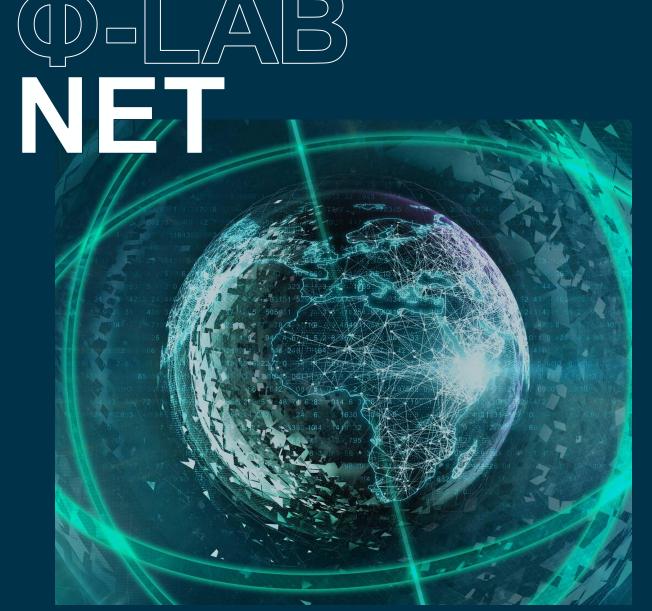
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The largest network of space incubators in Europe
Accelerating commercial growth
Supporting entrepreneurs during the maturation
Pushing scale-up and growing the community of successful space related start-ups







Accelerate the future of Space via transformative innovation Generating commercial competitive advantage Facilitating investment actions



- Supports New Space developments, allowing companies to take more risks, hit the markets faster, attract investors, and introduce game-changing innovation.
- Is domain independent, including upstream and downstream.
- Does not address TRL maturation, but provides end-to-end business support to innovation.
- Fosters **innovative agreements** and approaches with industry.
- Offers to all ESA Directorates a platform to create new industrial players, explore new markets, and/or scale up promising companies emerging from their respective programmes.
- Provides Participating States the flexibility to move their contributions across the different elements of the programme, to quickly react to new market evolutions and opportunities.

SCALE



CONNECTION WITH THE INVESTORS COMMUNITY

Element 1: INNOVATE



Boost innovation and commercialisation in the European space sector

- Foster transformative market-ready innovation by the 'innovate and apply underone-roof' approach (Φ-labNET)
- Protection and commercialisation of industry IP (IP For Commericalisation)
- Transfer of technology for commercial purposes (TT 2.0)
- ESA Business incubation centres network
 2.0 (BICs)
- Reduce barrier to enter ESA Programmes (Prepare For Space)

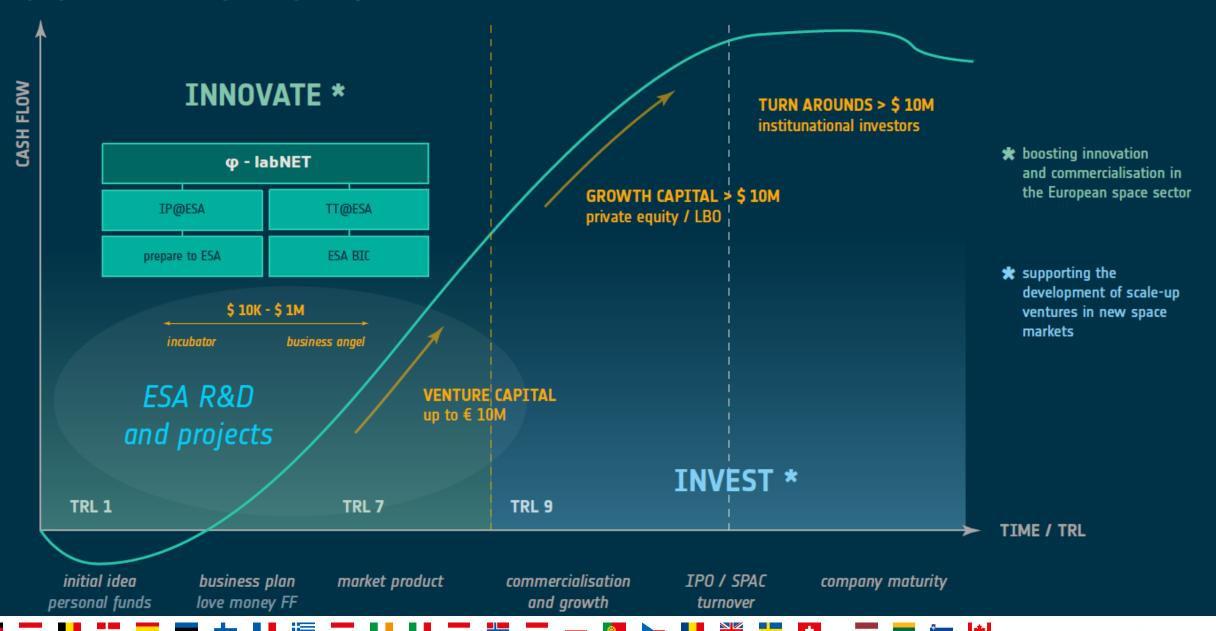
Element 2: INVEST

Support the development of **scale-up ventures** in new space markets

- Business VALIDATION: a network of business accelerators to support business plans, strategies and growth
- Business GROWTH: a marketplace for new space services and products e.g.
 IOD/IOV opportunities



CONTRIBUTIONS IN THE COMPANY'S LIFE-CYCLE



ESA into the Investor Community





Venture Capital, Private Equity, Institutional investors,...

- General Partner participation to ESA selection boards
- ESA Advisory/Scientific support
- Harmonised criteria definition for "Space Due-Diligence"
- Joint strategy for matchmaking
- Financial advisory to partner

European Investment Fund

- Alignment on Due Diligence
- Market analysis (w/ EIB)
- Capacity Building





Memorandum of Understanding with the EIF and ESA Jan 25th 2022

European Commission & EUSPA



- Support to Cassini
- Coordination on events (matchmaking...)
- Space Index
- Joint statement with the EC, EUSPA, EIF and ESA Jan 25th 2022

Accelerators

Space founders, Seraphim, Starburst

- Advice support to accelerator batch companies
- Link with investors
- Promotion of events



Developing tools and mechanisms to support the whole ecosystem



Early Stage



Academia

- Projects with Business Schools
- Projects with MBAs





Gathering, selection and promotion of Europe's 50
 Rising Stars companies

Under development



Late Stage

Space Tech Index

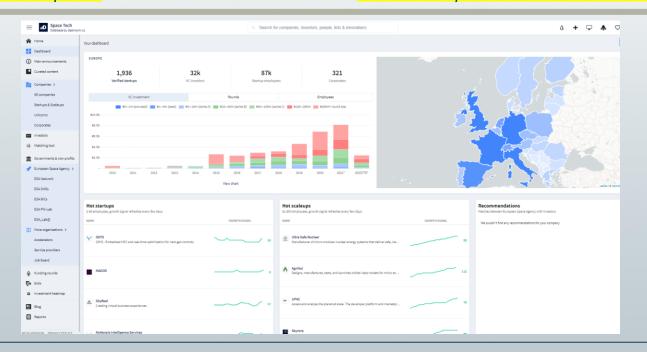
- Specific Indices for Publicly listed space tech companies
- Promotion to Stock Exchange for the creation of ETF
 Under development with DEFIS and Promus Ventures

SpaceTech platform

spacetech.dealroom.co

- A global intelligence financial data platform
- Using a corporate and inclusive approach
- Promoting the entire European Space Ecosystem
- Accessible for free
- Launched on June 15th











ESA UNCLASSIFIED - FOR ESA OTTICIAI USE Only





TOGETHER WE INVEST AND INNOVATE

commercialisation.esa.int



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YOU SCALE UP!